

MINNESOTA STATE COLLEGES & UNIVERSITIES

BUILDING FUTURES: RENEWING AND PROTECTING MINNESOTA'S ASSETS

PROJECTS TO RENEW AND EXPAND LABORATORIES AND CLASSROOMS WILL RENEW AND PROTECT MINNESOTA'S ASSETS, DEVELOP LEARNING SPACES ACROSS THE 31 MINNESOTA STATE COLLEGES AND UNIVERSITIES AND EQUIP STUDENTS WITH THE SKILLS NECESSARY FOR THE WORKFORCE OF THE FUTURE.



2012 CAPITAL BUDGET REQUEST

To the Legislature and the people of Minnesota

We are pleased to present our 2012 capital budget. First, we would like to thank you on behalf of our 430,000 students for your past support.

The capital bonding request for fiscal year 2012 highlighted on these pages totals \$278.7 million and reflects our commitment to maintaining our existing facility infrastructure and providing the academic programs Minnesota needs to build a prosperous future. The request builds on the support of the governor and Legislature during the 2010-2011 biennium and continues the state's commitment to preservation of public assets. We are grateful for the support of our capital program and pledge our continuing rapid completion of projects already funded.

Projects included in this request are the result of a rigorous screening process and represent our most urgent needs in:

- maintaining and improving existing facilities and reducing deferred maintenance;
- providing new and better science, technology, engineering, math and allied health classrooms and labs;
- enhancing technical and workforce program spaces; and
- reconfiguring campus spaces to increase efficiency.

We look forward to the opportunity to discuss in more detail how this request helps build a vital future for the state of Minnesota.

Sincerely,



C. Scott Thiss
Chair, Board of Trustees



Steven Rosenstone
Chancellor

The Minnesota State Colleges & Universities 2012 Capital Budget Request

Rank	Institution	Project description	\$ millions (rounded)	Page
1	All Minnesota State Colleges & Universities	Higher Education Asset Preservation and Replacement	\$110.0	2
2	Minneapolis Community & Technical College	Workforce program renovation	\$13.4	2
3	Ridgewater College, Willmar	Technical instruction lab renovation	\$13.9	3
4	Minnesota West Community & Technical College, Worthington	Renovation and addition	\$4.6	3
5	South Central College, Faribault	Classroom renovation & addition	\$13.3	4
6	Anoka-Ramsey Community College, Coon Rapids	Bioscience & Allied Health addition design	\$1.0	4
7	North Hennepin Community College, Brooklyn Park	Bioscience & Health Careers addition	\$26.3	5
8	Southwest Minnesota State University, Marshall	Science lab renovation design	\$0.5	5
9	Saint Paul College	Health & Science Alliance Center design	\$1.5	6
10	Century College, White Bear Lake	Classroom addition	\$5.0	6
11	Dakota County Technical College, Rosemount	Transportation & emerging technical lab renovation	\$7.2	7
12	Rochester Community & Technical College	Workforce Center co-location	\$3.1	7
13	Nine campuses	Renovation for science, technology, engineering & math programs	\$5.2	8
14	Minnesota State University, Mankato	Clinical Science design	\$2.1	8
15	Bemidji State University	Business building addition/renovation design & demolition	\$3.3	9
16	Metropolitan State University	Science Education Center construction	\$31.0	9
17	Rochester Community & Technical College	Classroom renovation design	\$0.9	10
18	Central Lakes College, Staples	Agriculture reconfiguration/Main Building design & renovation	\$3.5	10
19	Northeast Higher Education District, Itasca Community College, Grand Rapids	Demolition, renovation & addition	\$4.5	11
20	Riverland Community College, Albert Lea	Demolition, reconfiguration & renovation	\$3.1	11
21	Six campuses	Energy renovation & additions	\$3.7	12
22	Four campuses	Classroom renovations	\$2.7	12
23	Minnesota State Community & Technical College, Moorhead	Transportation Center addition & renovation	\$5.2	13
24	Winona State University	Business & classroom renovation	\$5.8	13
25	St. Cloud Technical & Community College	Medium heavy truck & auto body addition & renovation	\$4.1	14
26	Alexandria Technical & Community College	Main Building renovation	\$3.9	14
		Total	\$278.7 million	
		User financing	\$56.2 million	
		State financing	\$222.5 million	

INSTITUTION: All Minnesota State Colleges & Universities

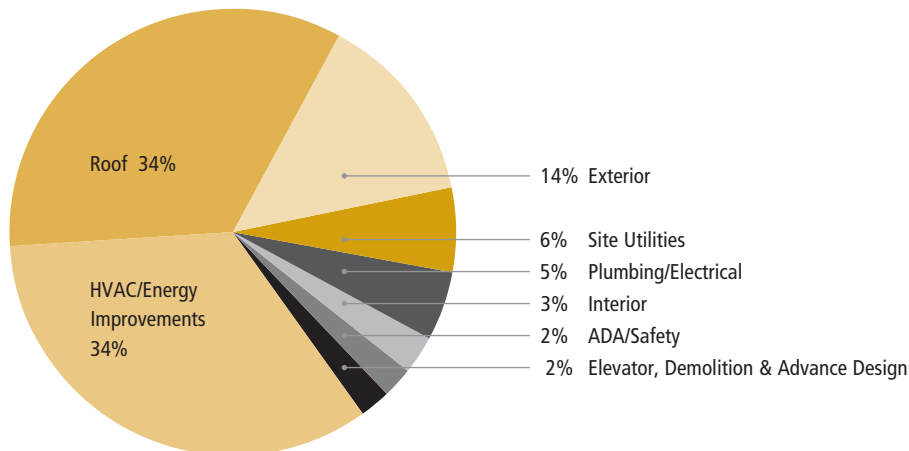
PROJECT: Higher Education Asset Preservation and Replacement (also referred to as HEAPR)

PRIORITY: 1
COST: \$110,000,000

Project at a Glance:

- Keep students and staff warm, safe and dry at all 54 campuses.
- Protect the state's assets
- Preserve interior and exterior of existing buildings
- Comply with health, accessibility and safety codes
- Improve energy efficiency
- Renovate spaces supporting existing campus mission

- Over 39 percent of projects are for basic replacement of heating and ventilation systems, and plumbing and electrical systems that will improve energy efficiency and reduce operational costs.
- Roof replacement required on leaking roofs to be replaced with built-up asphalt slope-to-drain roofs with additional energy-efficient insulation.
- Eliminate \$110 million of system's estimated \$775 million deferred maintenance backlog



INSTITUTION: Minneapolis Community & Technical College

PROJECT: Workforce program renovation

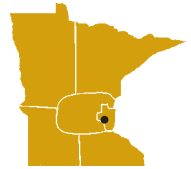
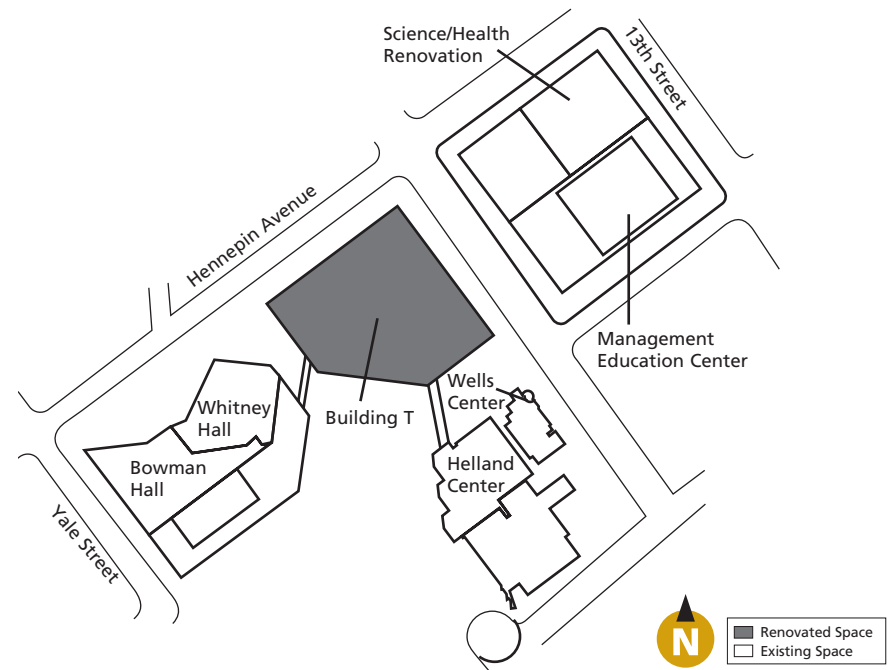
PRIORITY: 2
COST: \$13,389,000

Project at a Glance:

- Renovate 91,100 square feet of existing classroom and lab space
- Eliminate 67,000 square feet of leased space and relocate programs to main campus

- Reconfigure space to increase classrooms and lab size for technical programs
- Correct safety and accessibility issues and improve circulation

- Support technical trade programs, science, technology, engineering and math initiatives
- Eliminate \$4.6 million of deferred maintenance backlog



INSTITUTION:**Ridgewater College**

Willmar

PROJECT:

Technical instructional lab renovation

**PRIORITY:**

3

COST:

\$13,851,000

Project at a Glance:

- Complete design
- Renovate 70,000 square feet of existing outdated, inefficient space
- Construct 1,450 square feet of redesigned and updated campus entry space
- Demolish 8,500 square feet of poorly constructed and energy inefficient Administration Building
- Improve student center support efficiency and update classrooms and lab spaces
- Replace HVAC system and improve energy efficiency
- Support agriculture and veterinary technology programs and student services
- Eliminate \$4.5 million of deferred maintenance backlog

INSTITUTION:**Minnesota West Community & Technical College**

Worthington

PROJECT:

Renovation & addition

**PRIORITY:**

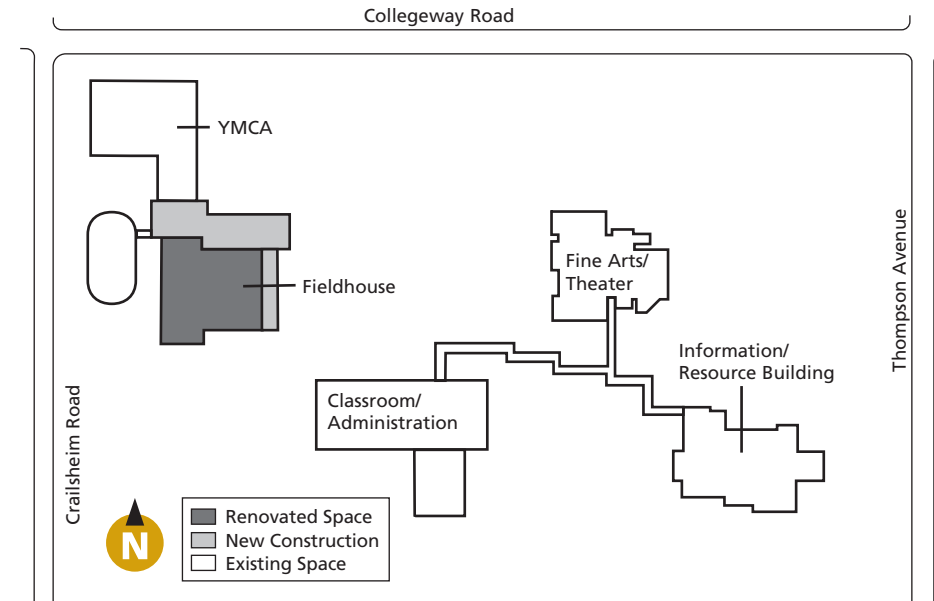
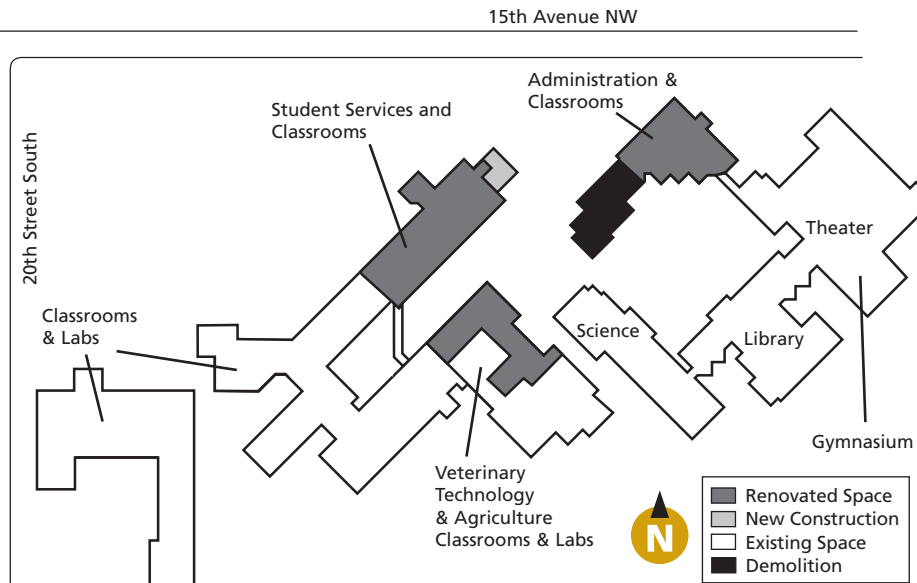
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COST:

\$4,606,000

Project at a Glance:

- Renovate 18,600 square feet of existing classroom/lab space
- Construct 9,300-square-foot classroom/lab, entry way addition
- Advances the private/public partnership with adjacent \$8.5 million YMCA
- Replace HVAC systems and improve energy efficiency
- Reconfigure and add classroom spaces
- Correct accessibility, air quality and Title IX compliance issues
- Support physical education, allied health, law enforcement and physical therapy programs
- Eliminate \$1.2 million of deferred maintenance and Americans with Disabilities Act and Title IX compliance issues



INSTITUTION:**South Central College**

Faribault

PROJECT:

Classroom renovation & addition

**PRIORITY:**

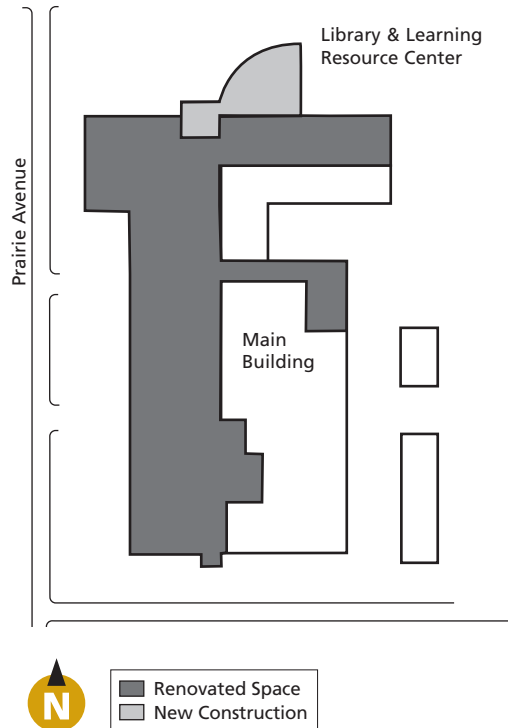
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COST:

\$13,315,000

Project at a Glance:

- Complete design
- Renovate 71,000 square feet of existing campus space
- Construct 19,600 square feet of library and learning resource center addition
- Reconfigure lab and classroom spaces and add resource center
- Replace HVAC systems and improve energy efficiency
- Support additional science and health labs, technical programs, science and math initiatives
- Eliminate \$3.4 million of deferred maintenance backlog

**INSTITUTION:****Anoka-Ramsey Community College**

Coon Rapids

PROJECT:

Bioscience & Allied Health addition design

**PRIORITY:**

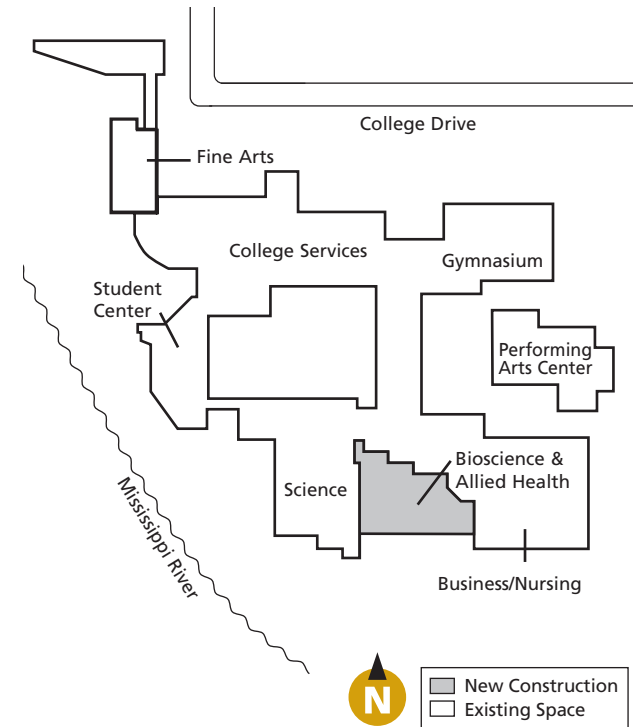
6

COST:

\$980,000

Project at a Glance:

- Complete design for science lab addition
- Scope of project:
 - Advance upper and lower division science and allied health programs
 - Increase course offerings from state university partners
 - Support allied health programs, science, technology, engineering and math initiatives
 - Eliminate 5,700 square feet of leased space from the building inventory and relocate programs to main campus



INSTITUTION:**North Hennepin
Community College**

Brooklyn Park

PROJECT:

Bioscience & Health Careers addition

**PRIORITY:**

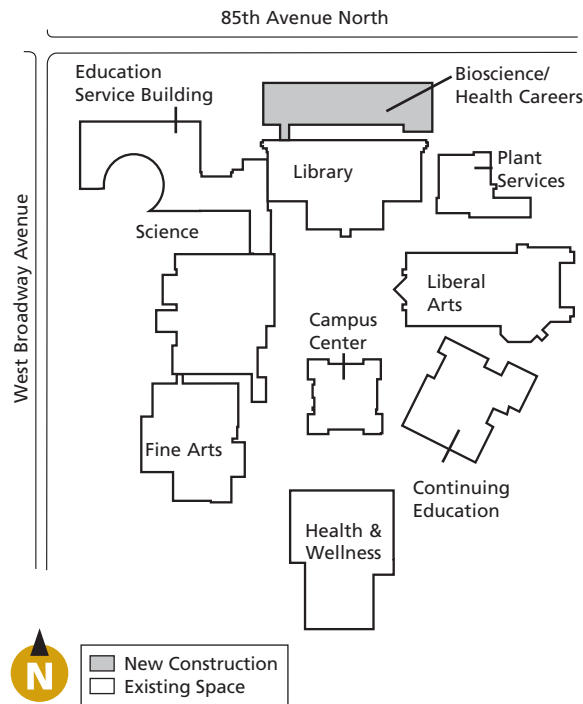
7

COST:

\$26,292,000

Project at a Glance:

- Complete design
- Construct 59,850 square feet of bioscience and allied health addition
- Increase capacity to offer science and allied health degrees from state university partners
- Serve biotechnology industry with laboratory-trained technicians and scientists
- Accommodate sustained student growth
- Eliminate overcrowding in existing labs and classrooms
- Support bioscience development, general science programs, engineering, math, medical device, nursing and health careers

**INSTITUTION:****Southwest Minnesota
State University**

Marshall

PROJECT:

Science lab renovation

**PRIORITY:**

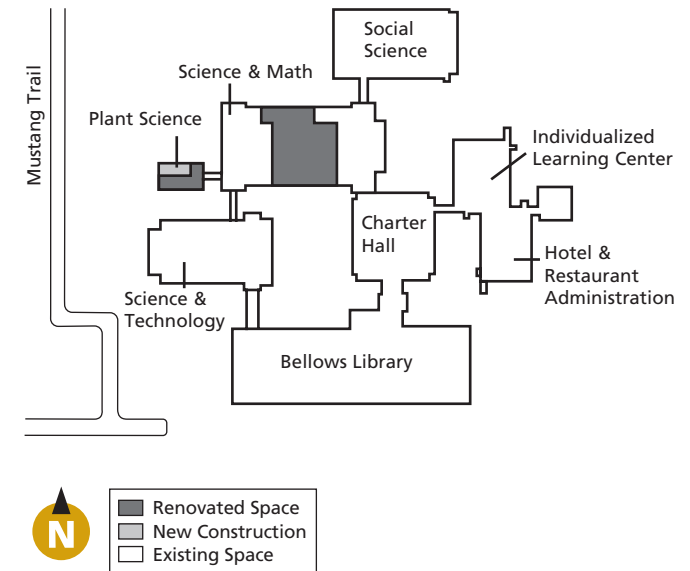
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COST:

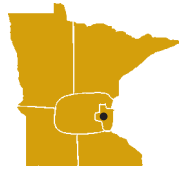
\$500,000

Project at a Glance:

- Complete design for future construction project
- Scope of project:
 - Renovate portions of the existing Science and Math building space
 - Construct 1,600 square feet Plant Science Learning Center addition
 - Replace HVAC and improve energy efficiency
 - Reconfigure labs and classrooms for efficiency
- Support biology, medical technology, cytotechnology, environmental science and geology
- Eliminate \$2.7 million of deferred maintenance backlog



INSTITUTION: Saint Paul College



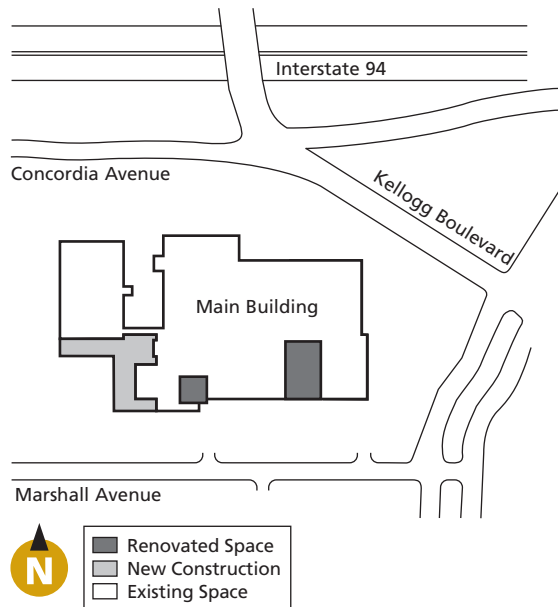
PROJECT: Health & Science Alliance Center design

PRIORITY: 9

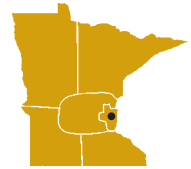
COST: \$1,500,000

Project at a Glance:

- Complete design ready to bid for future construction project
- Scope of project:
 - Demolish obsolete space
 - Address sustained student growth
 - Eliminate overcrowding in two existing science labs
 - Create larger classrooms for all programs
- Expand science, technology, math and allied health career program capability with additional lab space



INSTITUTION: Century College



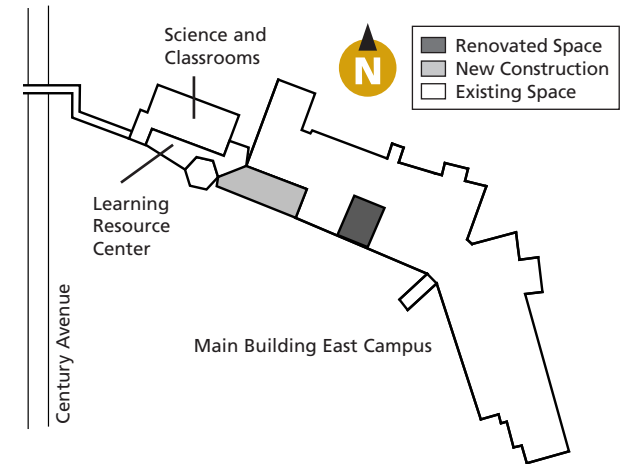
PROJECT: Classroom addition

PRIORITY: 10

COST: \$5,000,000

Project at a Glance:

- Complete design documents
- Construct 7,200 square feet of classroom space
- Renovate 7,200 square feet for energy-related technician programs
- Accommodate sustained student growth
- Eliminate overcrowding in the campus
- Increase course offerings from state university partners
- Support technical programs, math and allied health careers



INSTITUTION:**Dakota County Technical College**

Rosemount

PROJECT:

Transportation & emerging technical lab renovation

**PRIORITY:**

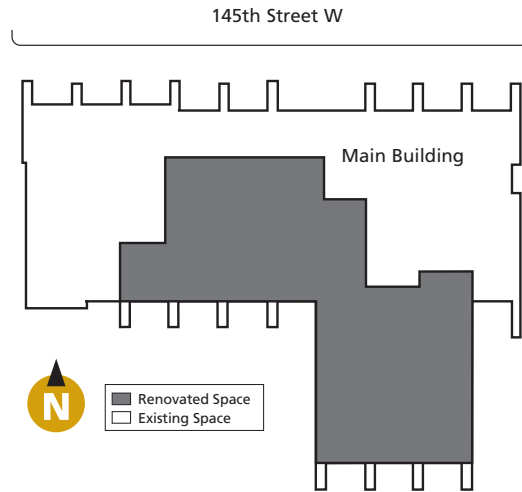
11

COST:

\$7,230,000

Project at a Glance:

- Complete design
- Renovate 115,300 square feet of existing transportation and technical space
- Reconfigure classrooms and lab spaces for multi-function and flexible program use
- Replace HVAC and improve energy efficiency
- Support transportation technology, science, technology and math initiatives
- Eliminate \$6.3 million of deferred maintenance backlog

**INSTITUTION:****Rochester Community & Technical College**

Workforce Center co-location

**PRIORITY:**

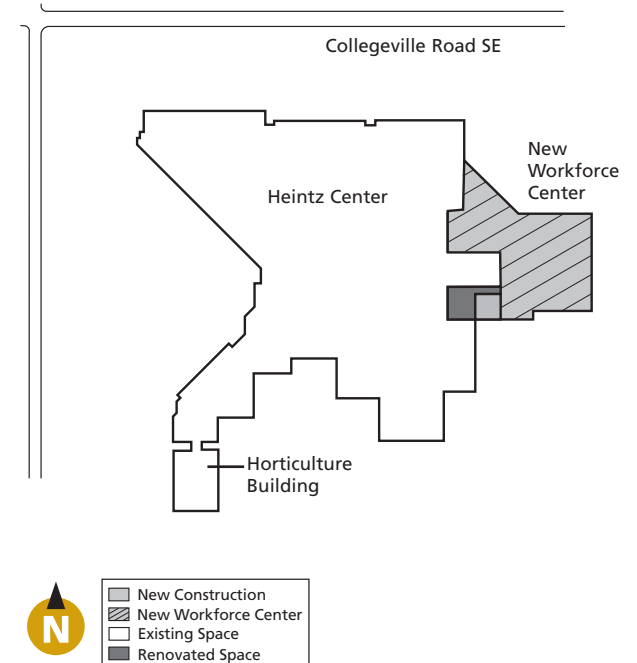
12

COST:

\$3,146,000

Project at a Glance:

- Complete design
- Renovate 1,000 square feet of existing Heintz Center space
- Construct 1,200 square feet of Heintz Center for HVAC to new workforce center
- Project complements new 22,800-square-foot workforce center funded with \$5.6 million from Minnesota Workforce Center – Rochester
- Replace HVAC and improve energy efficiency
- Support workforce customers, post-secondary students and future programs
- Eliminate \$1.6 million of deferred maintenance backlog



INSTITUTION: **Nine campuses**
PROJECT: Renovations for science, technology, engineering & math programs



PRIORITY: 13
COST: \$5,200,000

Project at a Glance:

- **Bemidji State University** – Renovate the 50-year-old 1,800-square-foot chemistry lab to a more flexible configuration, remove hazardous materials, add fume hoods for program needs and correct accessibility issues.
- **Bemidji State University** – Remove outdated 42-year-old animal labs and renovate 7,500 square feet to create larger, flexible classroom spaces and seminar rooms, and improve accessibility and code compliance to be used by growing psychology department and computer sciences
- **Century College, White Bear Lake** – Renovate the 2,000-square-foot Digital Fabrication laboratory to allow multiple training programs and disciplines to use the space
- **Inver Hills Community College, Inver Grove Heights** – Convert 2,200 square feet of existing general biology lab space and special projects room to meet demand of science literacy in general student population. These spaces were designed when constructed in 1998 for this economical conversion.
- **Minnesota State Community and Technical College, Moorhead** – Convert 1,800 square feet of existing nursing lab into a general science lab to accommodate increased demand from expanding programs for workforce and transfer degrees
- **Minnesota State University Moorhead** – Improve 2,700 square feet of the 40-year old Bridge Hall Planetarium and replace obsolete equipment that cannot be repaired or updated
- **Northeast Higher Education District, Hibbing Community College** – Renovate 45-year-old lab spaces for general science, biology and chemistry into modern, efficient and flexible space; increase course delivery and collaboration with area workforce.
- **Northeast Higher Education District, Itasca Community College** – Renovate 4,400-square-foot 40-year-old lab space for general science and biology for multi-use program growth in science and engineering.
- **Northeast Higher Education District, Mesabi Range Community and Technical College, Eveleth** – Renovate 2,700 square feet of outdated, underutilized, and obsolete classroom spaces into one large room that can be divided to create multifunctional classrooms with technology for programs in health care, mining and industry with equipment funded from by others
- **Pine Technical College, Pine City** – Renovate 2,000 square feet of classrooms and an office to create flexible lab spaces for all levels of nursing and allied health programs

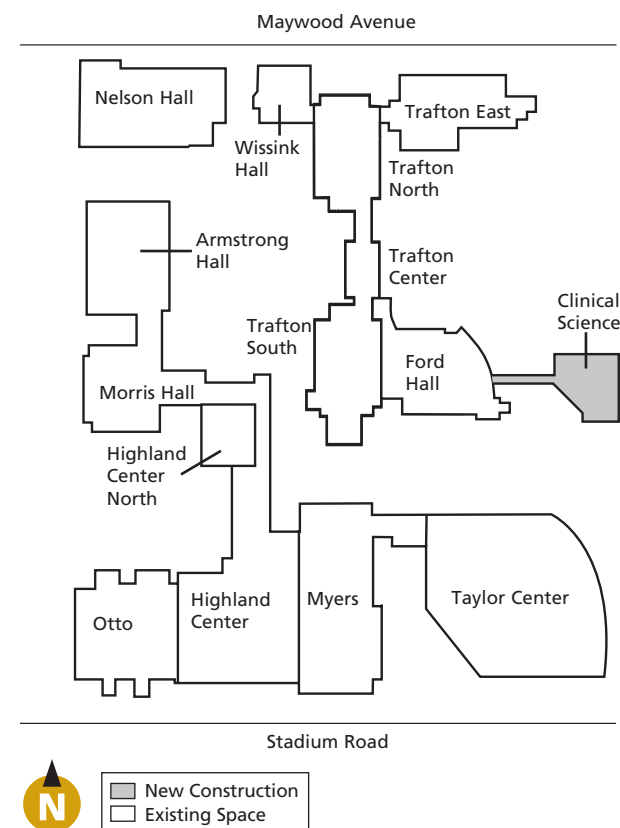
INSTITUTION: **Minnesota State University, Mankato**
PROJECT: Clinical Science design



PRIORITY: 14
COST: \$2,065,000

Project at a Glance:

- Complete design
- Scope of project:
 - Construct 55,700 square feet with future renovation of 22,000 square feet
 - Co-locate three allied health major departments for integration efficiencies
 - Provide clinic access that serves more than 8,000 underserved and economically disadvantaged residents of the region for health care needs in dental hygiene, nutrition assessment, and speech, language and hearing clinics
 - Reconfigure classrooms for optimum use
 - Provide intern partnerships for both state university and community and technical colleges
- Support allied health care programs
- Eliminate \$2.7 million of deferred maintenance backlog



INSTITUTION:**Bemidji State University****PROJECT:**

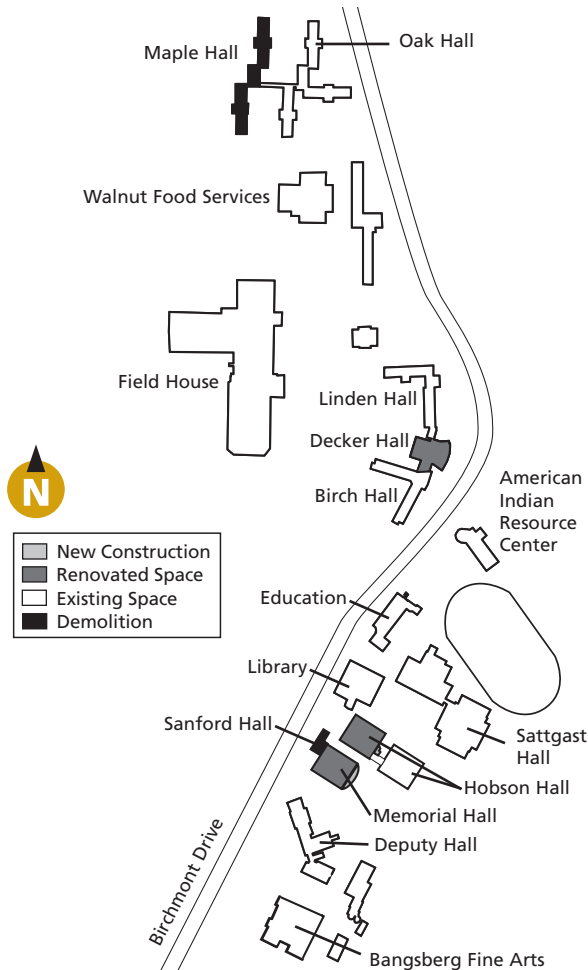
Business building addition/renovation
design & demolition

**PRIORITY:****15****COST:**

\$3,303,000

Project at a Glance:

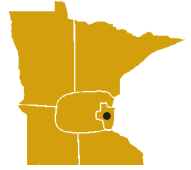
- Demolish Maple Hall, a 94,650-square-foot building
- Complete design
- Scope of project:
 - Renovate 58,500 square feet for business department space
 - Construct minor addition for accessibility
 - Replace HVAC and improve energy efficiency
 - Renovate under-used gym (Memorial Hall) into multi-use classrooms and study spaces
 - Demolish Sanford Hall, a 17,000-square-foot building
- Support enrollment growth in business programs, general classroom use and centralize student service areas
- Eliminate \$7.6 million of deferred maintenance backlog

**INSTITUTION:****Metropolitan State University**

St. Paul

PROJECT:

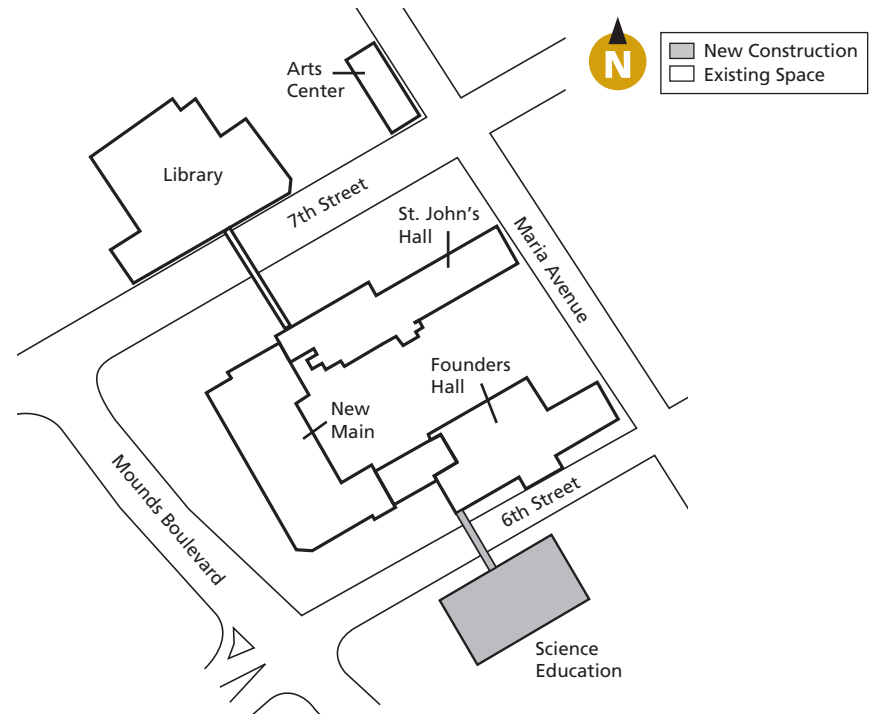
Science Education Center construction

**PRIORITY:****16****COST:**

\$31,000,000

Project at a Glance:

- Complete design documents
- Construction to be 59,000 square feet
- Reduce overcrowding as university has only two existing labs
- Provide for growth and development
- Advance 4-year science curriculum to large underrepresented constituency
- Support science, technology engineering, math initiatives, allied health and teaching programs
- Eliminate 4,317 square feet of lease space from the building inventory



INSTITUTION:**Rochester Community & Technical College****PROJECT:**

Classroom renovation design

**PRIORITY:**

17

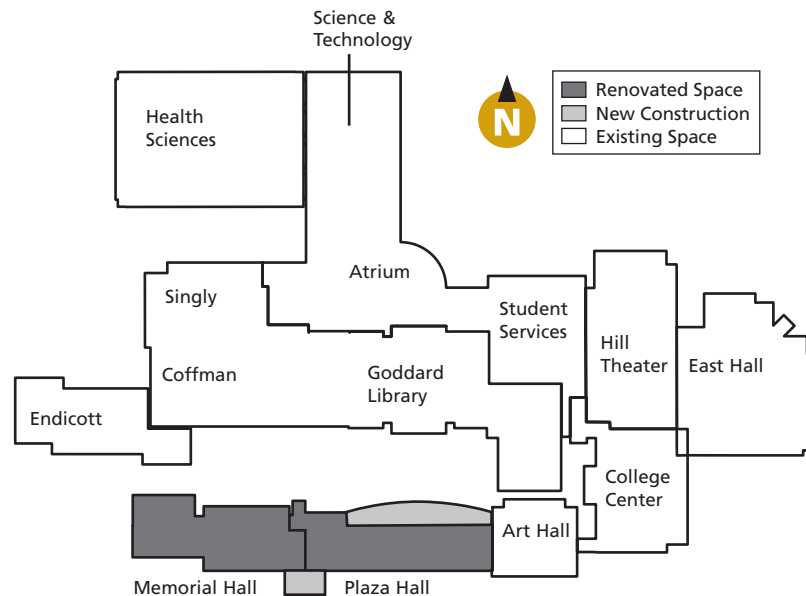
COST:

\$900,000

Project at a Glance:

- Complete design
- Scope of project:
 - Renovate 40,000 square feet
 - Replace 40-year-old HVAC and improve energy efficiency

- Reconfigure classrooms and create student spaces
- Increase capacity to offer allied health degrees from state university partner
- Support science, technology and math initiatives and allied health programs
- Eliminate \$1,829,000 of deferred maintenance backlog
- Install \$350,000 fire suppression system

**INSTITUTION:****Central Lakes College**

Staples

PROJECT:

Agriculture reconfiguration, Main Building design & renovation

**PRIORITY:**

18

COST:

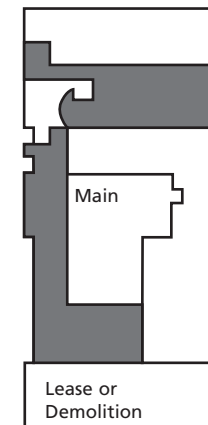
\$3,458,000

Project at a Glance:

- Complete design
- Renovate 39,150 square feet of educational programming space, including energy programs
- Eliminate 6,100 square feet at Agriculture and Energy Center building and relocate programs to main campus
- Remove 32,560 square feet of underutilized space for lease or demolition
- Reconfigure service functions space for community and classroom spaces

- Move and expand learning resource center and student service center for operational efficiency
- Replace HVAC and improve energy efficiency
- Support science, technology and math initiatives, agriculture and energy programs
- Eliminate \$2.2 million of deferred maintenance backlog

County Road 30



INSTITUTION:**Northeast Higher Education District,
Itasca Community College,**

Grand Rapids

PROJECT:

Demolition, renovation, & addition

**PRIORITY:**

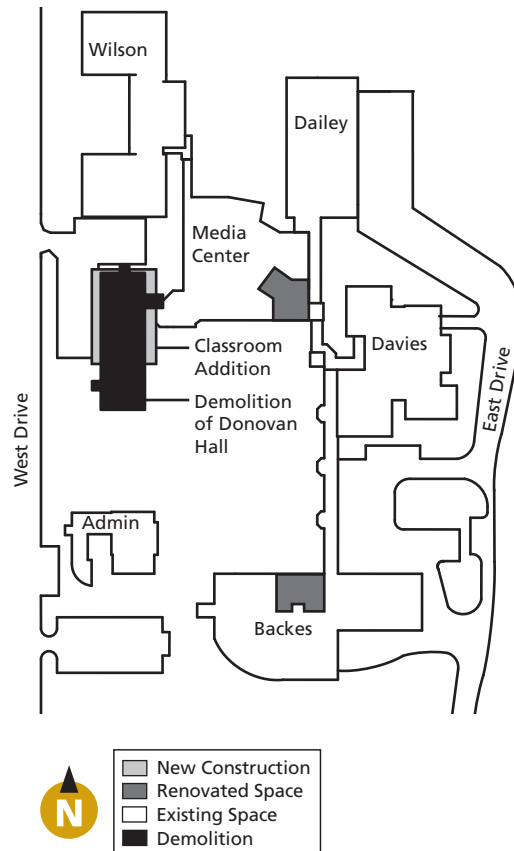
19

COST:

\$4,549,000

Project at a Glance:

- Complete design
- Renovate 4,250 square feet of existing instructional and student service space
- Construct 14,550 square feet of energy efficient addition
- Demolish 20,250 square feet of obsolete and inefficient classroom building built in 1926
- Reconfigure classrooms and learning resource center for student support efficiency
- Support science, technology, engineering and math initiatives and natural resource programs
- Eliminate \$2.2 million of deferred maintenance backlog

**INSTITUTION:****Riverland Community College**

Albert Lea

PROJECT:

Demolition, reconfiguration & renovation

**PRIORITY:**

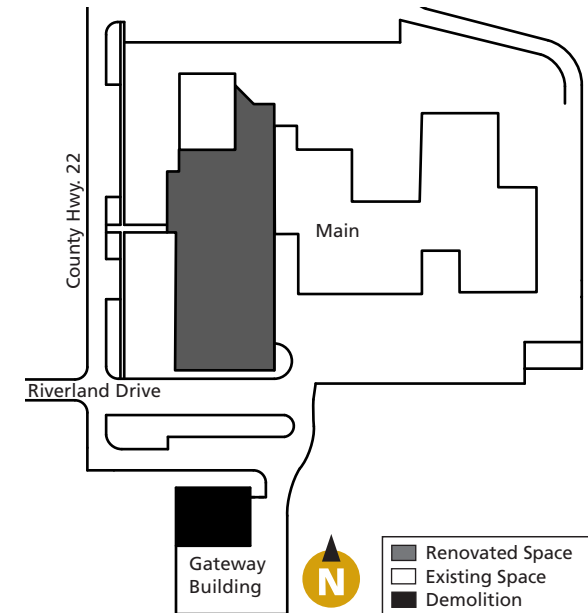
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COST:

\$3,083,000

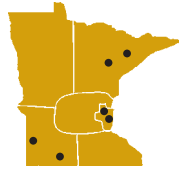
Project at a Glance:

- Complete design
- Renovate 21,120 square feet of existing instructional and student service space
- Demolish 7,730 square feet of obsolete, underused and inefficient classroom building
- Lease 4,200 square feet of underutilized space to Workforce Center
- Reconfigure classroom to create two multi-use spaces
- Replace HVAC and improve energy efficiency
- Support science, technology and math initiatives and future programs
- Eliminate \$2 million of deferred maintenance backlog



INSTITUTION: Six campuses

PROJECT: Energy renovations & additions



PRIORITY: 21
COST: \$3,700,000

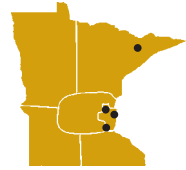
Project at a Glance:

- **Anoka Technical College**
– Construct 1,500 square feet of a solar-powered greenhouse that will be used in eight programs
- **Century College** –
Add various types of solar panels for use in training and to reduce electricity use.
- **Minnesota West Community Technical College, Canby** –
Demolish obsolete 17,100-square-foot building and renovate 28,000 square feet of two pre-engineered metal buildings to provide space for wind energy technology and diesel/technology programs and improve energy efficiency
- **Minnesota West Community Technical College, Jackson** –
Demolish 18,000 square feet and removing 20 acres from a remote site and construct an efficient 8,400-square-foot addition for the powerline training facility
- **Northeast Higher Education District, Hibbing Community College** – Add various types of solar panels for use in training and to reduce electricity use, and renovate 1,000 square feet of former band area to convert to multipurpose classroom spaces
- **Northeast Higher Education District, Itasca Community College** – Update an existing biomass alternative fuel burner with equipment that will serve as a model for effective use of wood biomass and applied research lab for evaluating wood biomass fuel products



INSTITUTION: Four campuses

PROJECT: Classroom renovations

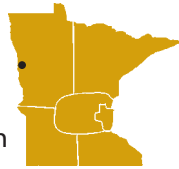


PRIORITY: 22
COST: \$2,675,000

Project at a Glance:

- **Century College, White Bear Lake** – Renovate to create two technology-enhanced classrooms and revitalize three multipurpose classrooms, and replace oversized and inefficient HVAC
- **Inver Hills Community College, Inver Grove Heights** – Revamp inadequate classrooms with adequate sound insulation, improve HVAC to provide larger seating capacity and create a computer class for hybrid on-line/on-site courses
- **Northeast Higher Education District, Vermilion Community College** – Renovate 40-year-old classroom spaces to correct deferred maintenance in HVAC, plumbing, life safety issues and accessibility
- **Saint Paul College** – Renovate 46-year-old kitchen and classroom space in the culinary program to safely accommodate larger classrooms to fulfill workforce demands
- **Saint Paul College** – Renovate 3,500 square feet of the CNC/Machine Tool Program to provide space for equipment to allow operation of two sections and eliminate duplicate equipment



INSTITUTION:**Minnesota State Community & Technical College, Moorhead****PROJECT:**

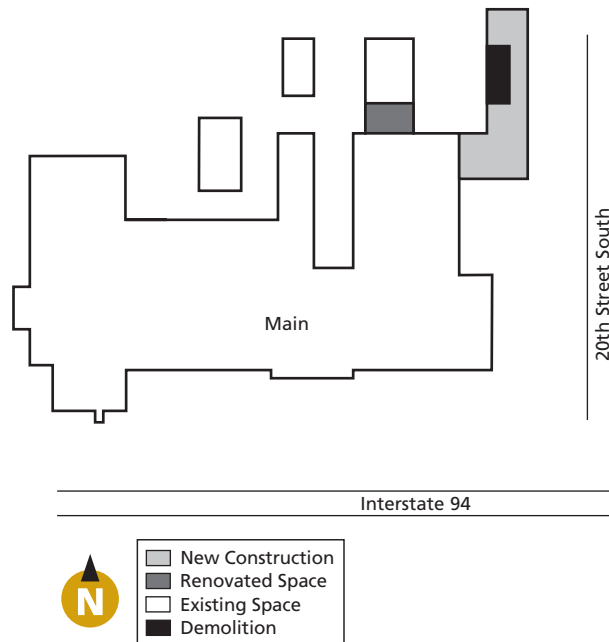
Transportation Center addition & renovation

PRIORITY:**23****COST:**

\$5,210,000

Project at a Glance:

- Complete design
- Renovate 550 square feet of existing space
- Construct 22,630 square feet of diesel technology program addition
- Demolish 3,200 square feet of outdated facilities building
- Replace HVAC and improve energy efficiency
- Revamp technical program space to increase classrooms and lab size
- Correct safety, code and accessibility issues and improve circulation
- Support technology initiatives and transportation programs serving agriculture and industry
- Eliminate \$262,000 of deferred maintenance backlog

**INSTITUTION:****Winona State University****PROJECT:**

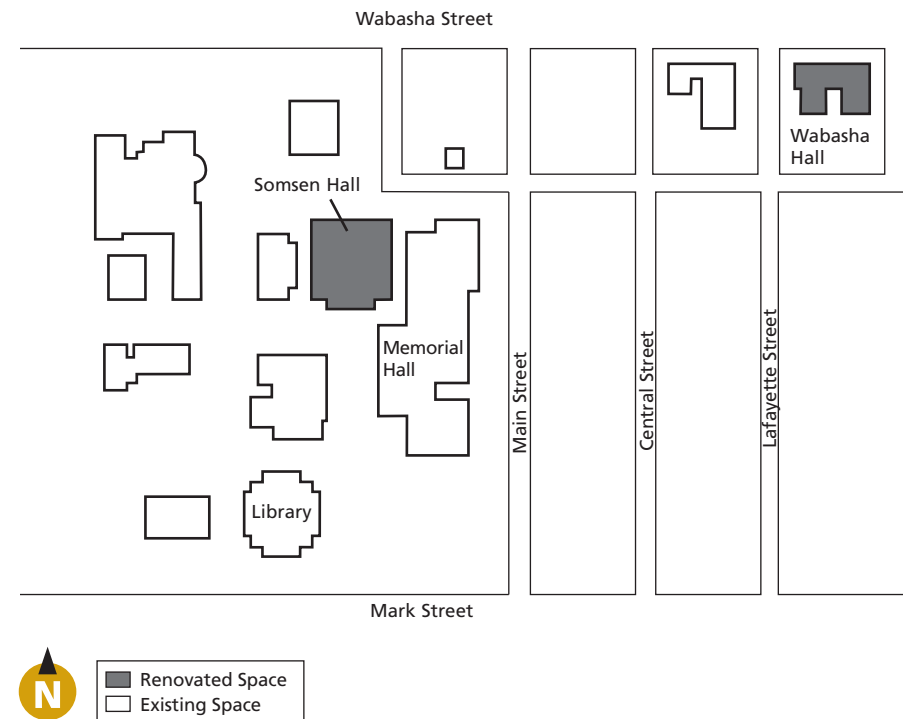
Business and classroom renovation

PRIORITY:**24****COST:**

\$5,828,000

Project at a Glance:

- Complete design documents
- Renovate 7,700 square feet at Somsen Hall
- Renovate 3,200 square feet at Wabasha Hall
- Reconfigure space to create large classroom
- Improve access for continuing education
- Acquire empty lot from willing seller for additional parking at Wabasha Hall
- Support science, technology, engineering and math initiatives, allied health sciences and applied social sciences
- Eliminate \$1 million of deferred maintenance backlog



INSTITUTION: St. Cloud Technical & Community College

PROJECT: Medium heavy truck & auto body addition & renovation



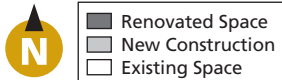
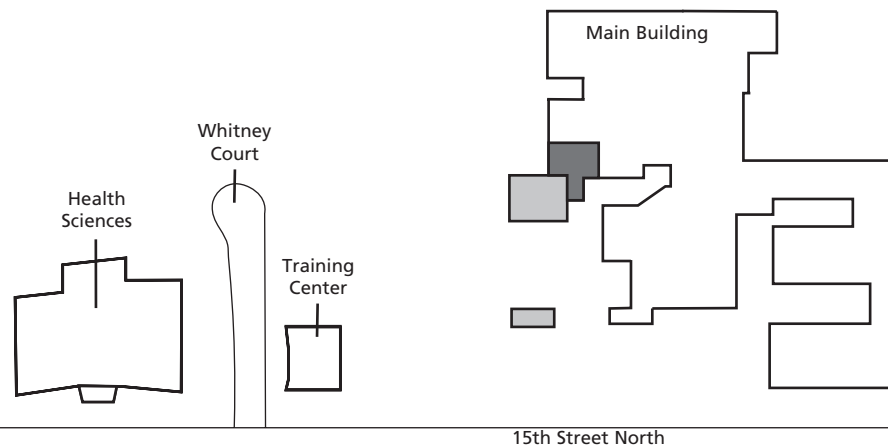
PRIORITY: 25

COST: \$4,067,000

Project at a Glance:

- Complete design
- Renovate 5,400 square feet of existing industrial and technology lab space
- Construct 18,650 square feet of lab space addition
- Demolish 4,260 square feet of existing diesel truck space
- Eliminate 11,700 square feet of leased space from the building inventory and relocate programs to main campus
- Revamp technical program space to increase lab size
- Correct safety, code and accessibility issues and improve circulation
- Support technology initiatives and transportation programs serving industry
- Eliminate \$1.2 million of deferred maintenance backlog

Northway Drive



INSTITUTION: Alexandria Technical & Community College

PROJECT: Main Building renovation

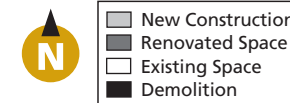
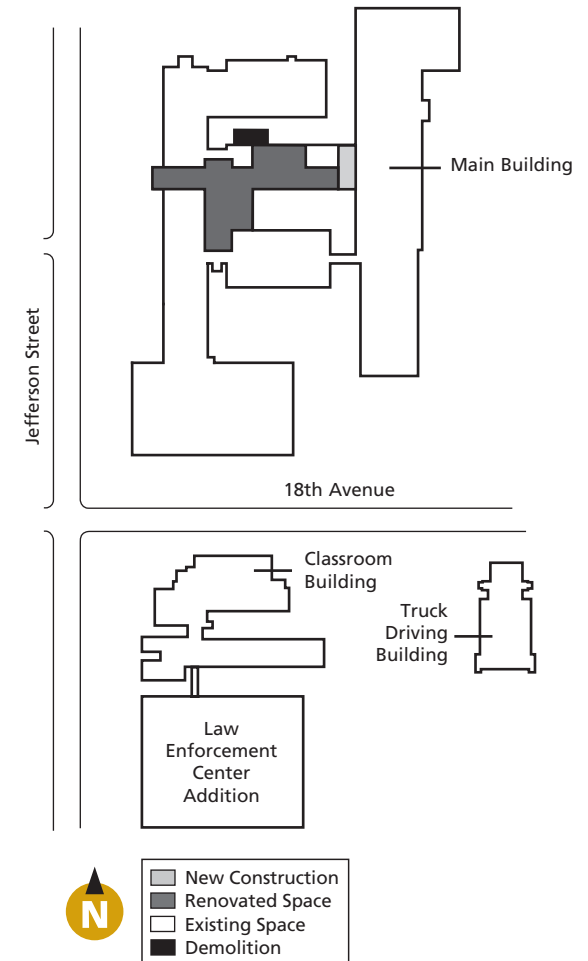


PRIORITY: 26

COST: \$3,875,000

Project at a Glance:

- Renovate 23,000 square feet of existing campus space
- Construct 4,150 square feet of classrooms and resource area addition
- Demolish 1,200 square feet of space in temporary trailer serving as the library
- Eliminate 11,300 square feet of leased space from the building inventory and relocate programs to main campus
- Support interior design program, resource area, student commons and online learning support
- Eliminate \$300,000 of campus's deferred maintenance backlog



Minnesota State Colleges & Universities Presidents

Alexandria Technical & Community College

www.alextech.edu
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Cambridge, Coon Rapids
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Anoka Technical College

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Minnesota West Community & Technical College

Canby, Granite Falls, Jackson, Pipestone, Worthington
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Richard G. Shrubb
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Normandale Community College

Bloomington
www.normandale.edu
Joseph P. Opatz
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North Hennepin Community College

Brooklyn Park
www.nhcc.edu
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Northeast Higher Education District

M. Sue Collins
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Hibbing Community College

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Itasca Community College

Grand Rapids
www.itascacc.edu

Mesabi Range Community & Technical College

Eveleth, Virginia
www.mesabirange.edu

Rainy River Community College

International Falls
www.rrcc.mnscu.edu

Vermilion Community College

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East Grand Forks, Thief River Falls
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www.ridgewater.edu
Douglas W. Allen
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Riverland Community College

Albert Lea, Austin, Owatonna
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Terrence Leas
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Rochester Community & Technical College

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Don D. Supalla
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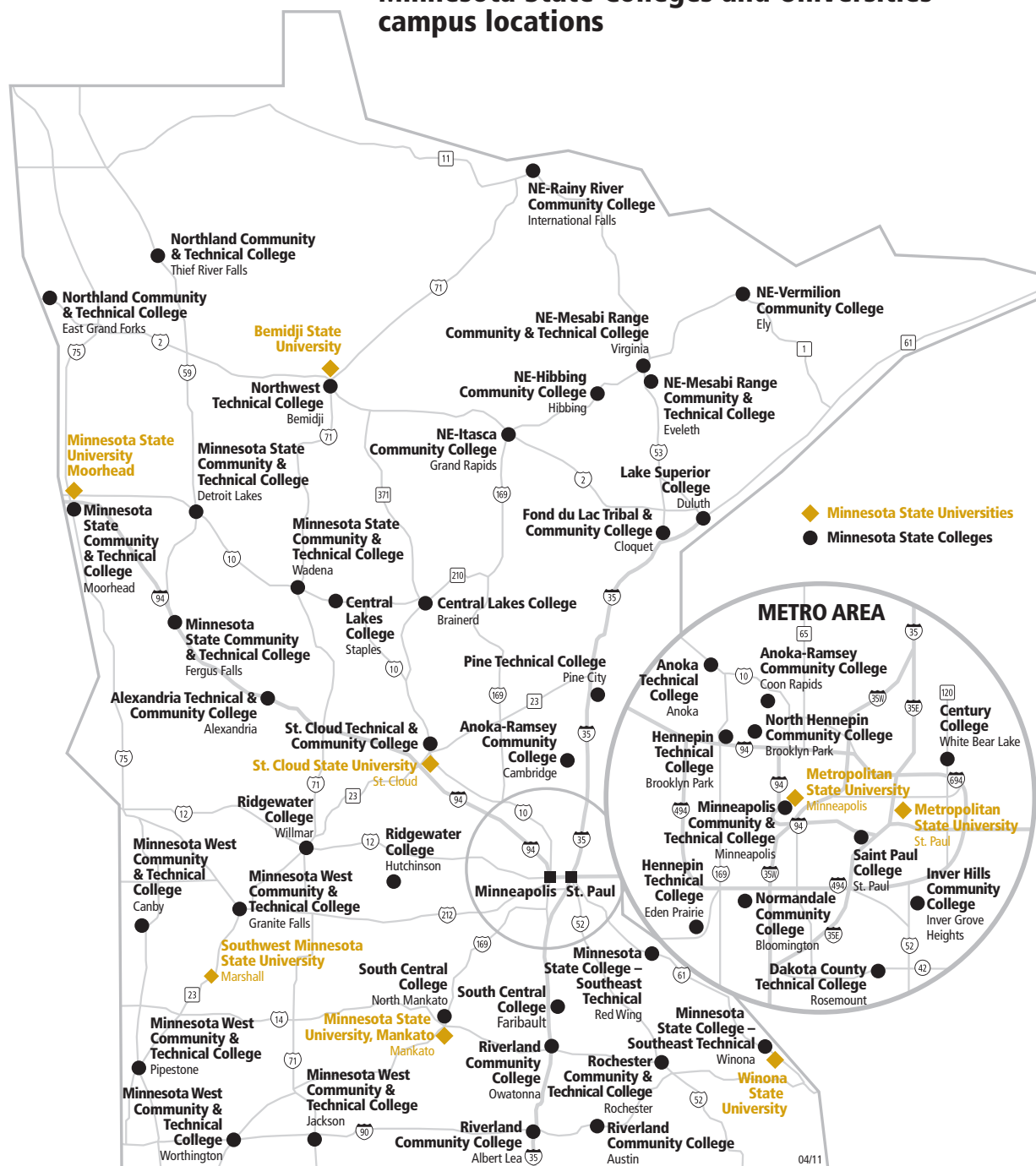
Southwest Minnesota State University

Marshall
www.smsu.edu
Ron A. Wood, interim
(507) 537-6272

Winona State University

www.winona.edu
Judith A. Ramaley
(507) 457-5003

Minnesota State Colleges and Universities campus locations



Did you know?

The Minnesota State Colleges and Universities educate:

- 63 percent of the state's undergraduates.
- 49 percent of the state's new teaching graduates.
- 83 percent of the state's new nursing graduates.
- 85 percent of the state's new law enforcement graduates.
- 84 percent of new graduates in the construction trades.
- 90 percent of new mechanics graduates.
- 38 percent of the state's new business graduates.
- 9,000 firefighters and emergency first responders each year.

More than 80 percent of graduates stay in Minnesota to work or continue their education.

Nearly 86 percent of graduates get jobs related to their field of study.

More than 100,000 students took online classes during the 2010-2011 academic year. The colleges and universities offer more than 400 programs and 10,000 course sections completely or predominantly online.

Statewide, the Minnesota State Colleges and Universities manage 858 buildings with 26.8 million square feet and 320 acres of roofs.



Minnesota
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& UNIVERSITIES

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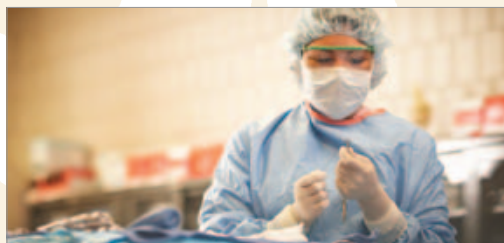
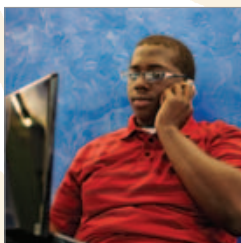
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MINNESOTA STATE COLLEGES AND UNIVERSITIES 2012 CAPITAL BUDGET REQUEST